



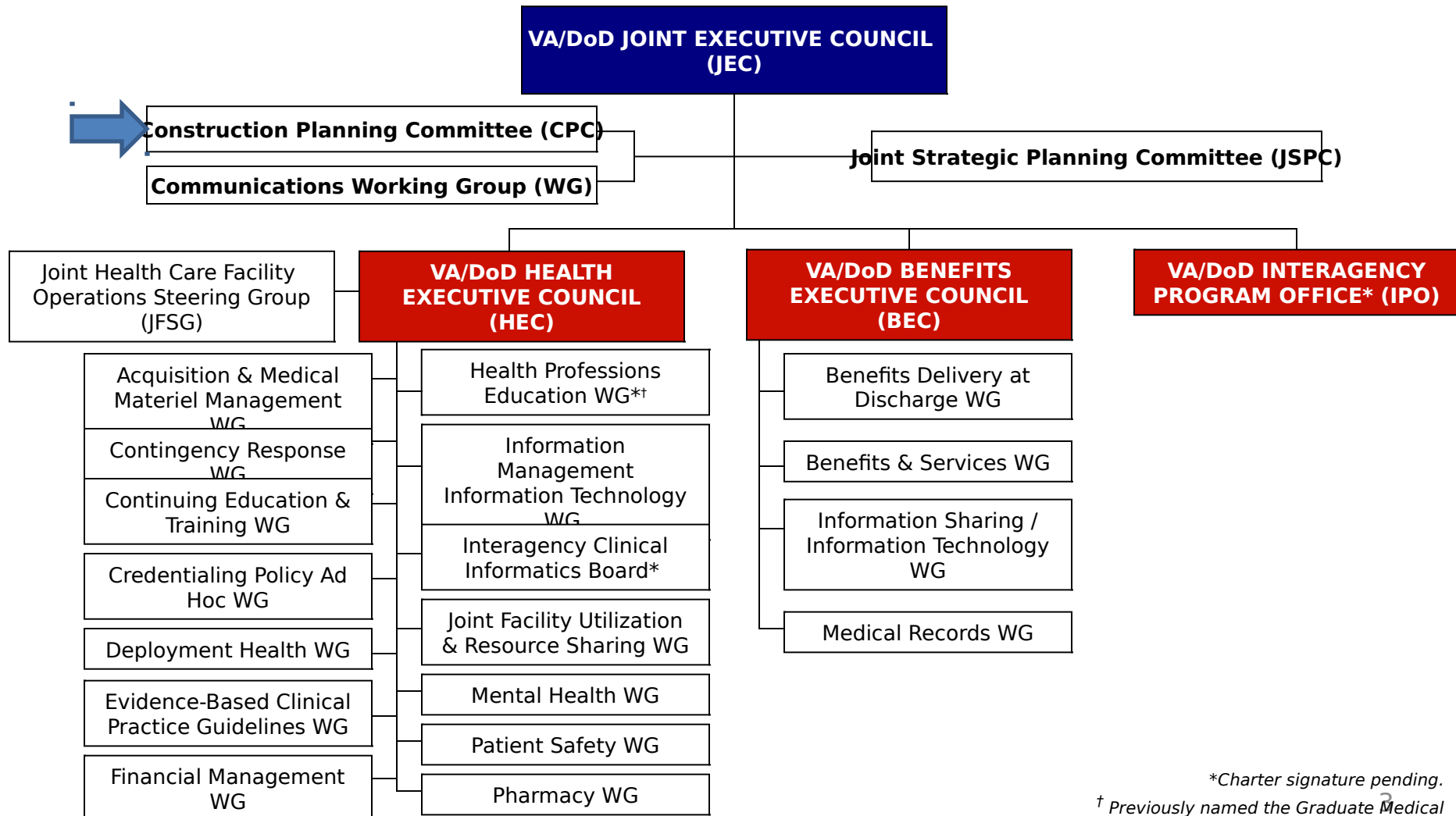
# **Department of Veterans Affairs Department of Defense Construction Planning Committee VA/DoD CPC**

An Update  
June 04, 2009

# CPC History and Current Charter

- Established in 2005 by the VA/DoD Joint Executive Council (JEC)
- Serves as clearinghouse for joint VA/DoD capital asset initiatives recommended by any element of the JEC structure or Department specific body
- Considers short-term & long-term strategic capital issues that are mutually beneficial to both Departments
- Provides a framework for capital guidance to elements of the JEC

# VA/DoD Joint Executive Council Organizational Structure



\*Charter signature pending.

† Previously named the Graduate Medical Education WG.

# Why is CPC Important ?

- Window of opportunity for capital investment and facility related collaboration in multiple markets
  - Successful capital collaboration can foster greater clinical sharing, create centers of excellence and save facility operational costs
- DoD and VA have a mandate\* from Congress to consult with each other on all construction efforts and evaluate opportunities to share
- Reporting requirement to the JEC
- DoD/VA Joint Strategic Plan defines specific outcomes for CPC

\*Pub. L. 108-375, div. B, title XXVIII, § 2811, Oct. 28, 2004, 118 Stat. 2128

# Mandated by Law

- **Consideration of Combination of Military Medical Treatment Facilities and Health Care Facilities of Department of Veterans Affairs**
- Pub. L. 108-375, div. B, title XXVIII, § 2811, Oct. 28, 2004, 118 Stat. 2128, provided that:
  - “(a) Department of Defense Consideration of Joint Construction.--When considering any military construction project for the construction of a new military medical treatment facility in the United States or a territory or possession of the United States, the Secretary of Defense shall consult with the Secretary of Veterans Affairs regarding the feasibility of carrying out a joint project to construct a medical facility that-
  - “(1) could serve as a facility for health-resources sharing between the Department of Defense and the Department of Veterans Affairs; and
  - “(2) would be no more costly to each Department to construct and operate than separate facilities for each Department.”

# Mandated by Law

- **Consideration of Combination of Military Medical Treatment Facilities and Health Care Facilities of Department of Veterans Affairs**
- Pub. L. 108-375, div. B, title XXVIII, § 2811, Oct. 28, 2004, 118 Stat. 2128, provided that:
  - “(b) Department of Veterans Affairs Consideration of Joint Construction.—When considering the construction of a new or replacement medical facility for the Department of Veterans Affairs, the Secretary of Veterans Affairs shall consult with the Secretary of Defense regarding the feasibility of carrying out a joint project to construct a medical facility that—
    - “(1) could serve as a facility for health-resources sharing between the Department of Veterans Affairs and the Department of Defense; and
    - “(2) would be no more costly to each Department to construct and operate than separate facilities for each Department.”

# People & Roles

## Department of Veterans Affairs

### CPC Co-Chair:

- Principal Deputy Assistant Secretary for Management

### CPC Membership:

- Assistant Deputy Under Secretary for Health for Operations and Management
- Director, Office of Asset Enterprise Management
- Director, VHA Capital Asset Management and Planning Service
- Director, NCA Budgeting and Planning Service
- Director, Service Delivery Office OCFM
- Director, Capital Asset Policy, Planning and Strategy Service
- Director, Resource Management Office OCFM
- Director, VA-DoD Coordination Office
- Director, VA-DoD Medical Sharing Office
- Director, Strategic Planning and Analysis Office
- Program Analyst, Office of Policy and Planning
- Chief Officer, Legislative, Regulatory and Intergovernmental Affairs

# VA Membership

- VA CPC Co-Chair: Principal Deputy Assistant Secretary for Management (004) – directs the Department’s budgetary, financial, capital asset management and business oversight functions.
- Director, Office of Asset Enterprise Management (044) – principal policy office and business advisor for investment selection and execution, portfolio management, disposal, private-public ventures, and VA energy and transportation programs.
- Director, Capital Asset Policy, Planning and Strategy Service (044B) - coordinates the Department’s capital investment process and methodology, develops Department-wide policy, legislative proposals, and coordinated budget submission materials regarding capital asset management and construction programs.
- Director, NCA Budgeting and Planning Service (41B) – responsible for projects for developing national cemeteries.



# VA Membership

- Assistant Deputy Under Secretary for Health for Operations and Management, (10N) – oversees field operations and provides operational direction and guidance.
- Director, VHA Capital Asset Management and Planning Service (10NR) – manages the formulation and program management activities of VHA's major construction program and formulation and execution of VHA minor program and leases.
- Director, Strategic Planning and Analysis Office (10A5B) – responsible for developing, coordinating, and implementing VHA's strategic planning framework including strategic goals and performance measures.
- Director, VA-DoD Coordination Office (10B7A2) – responsible for oversight and guidance for VA-DoD joint programs and partnerships.
- Director, VA-DoD Medical Sharing Office (10B7A2) – responsible for policy guidance for sharing medical resources between VA and DoD.

# VA Membership

- Director, Service Delivery Office (00CFM3) – responsible for design, major construction and lease program and project management.
- Director, Resource Management Office (00CFM2) – provides financial oversight and advice in the development, acquisition, and realignment of VA real property capital assets.
- Chief Officer, Legislative, Regulatory, and Intergovernmental Affairs (VHA) – coordinates participation in intergovernmental affairs.
- Program Analyst, Office of Policy and Planning (008B2) – Office coordinates management activities and processes across the Department.

# People & Roles

## Department of Defense

### CPC Co-Chair:

- Deputy Assistant Secretary of Defense for Health Budgets and Financial Policy

### CPC Membership:

- Director, Portfolio Planning and Management Division (PPMD), OCFO, TMA
- DoD Co-Chair, Joint Facility Utilization and Resource Sharing Work Group (HEC)
- Commander, US Army Health Facility Planning Agency or delegate
- Director of Facilities, US Navy Bureau of Medicine and Surgery or delegate
- Chief, US Air Force Health Facilities Division or delegate
- Chief, Capital Planning Branch, PPMD, OCFO, TMA
- Chief, MILCON Program and Budget, PPMD, OCFO, TMA
- Chief, Acquisition and Management, PPMD, OCFO, TMA
- Chief, Business Planning, Business and Economic Analysis Div, OCFO, TMA
- Senior Capital Planner(s), Capital Planning Branch, PPMD, OCFO, TMA

# DoD Membership

- Portfolio Planning & Management Division - Serves as the focal point for all issues pertaining to the acquisition, sustainment, renewal, and modernization of the full range of facilities within the TRICARE Military Health System (MHS)
- DoD/VA Program Coordination Office - Serve as the central entity within HA/TMA to coordinate and monitor all VA/DoD activities
- The Office of Business & Economic Analysis (BEA) - BEA studies business and economic issues as well as the development of new methodologies, tools and procedures for financial analysis and reporting
- Military Services Facility Directors – Focal point for Service specific planning, design and construction of capital assets and facility life cycle management

# Issues Being Addressed to Improve Collaboration

- Appropriation Structure/Budget Requirements changes
- Planning
- Legislative Needs
- Project Management
- Implementation of integrated project team

# Appropriation and Budget

- Different appropriation structures currently
  - VA >\$10M Major Construction, less than is Minor Construction
  - DoD >\$2M Military Construction, less than is Unspecified Minor Construction (UMC)
- Potential construction funding by the same appropriation
- Develop source/line item for joint planning

# Identify Legislative Fixes

- Budget and Appropriations Issues
  - Propose changes that would bring VA/DoD accounts more in line with each other
- More flexibility/authority for joint projects
  - Example of minor construction issue (if joint project total estimated cost is over \$10M - VA must use major construction funds)

# Planning

- Synchronization of planning timelines, processes and drivers
- To what extent do we include other Department's needs when determining our own capital requirements?
- Differences on how project needs are identified
  - VA uses Workload/Performance Gap Analysis
  - DoD bases need on workload and mission changes
- Inconsistent communication on joint sharing opportunities



# Project Management

- Lack of standardization of how to govern joint projects
  - No standardization/guidance on how to fund capital projects.
  - Capital Funding Principles - Who pays for what?
  - What level or point in capital investment process are decisions made?

# Integrated Project Team (IPT)

- Development of Integrated Project Team
  - Report to CPC or one of the working groups
  - Would include DoD and VA staff at local, regional and national levels
  - Goal would to be improve communication and project coordination/collaboration up and down the lines

# Potential Collaborative Efforts

- Ft Bliss/El Paso
- Ft Hood/Killeen
- Ft Benning/Columbus
- Tampa
- Monterey
- Panama City
- National Capital Region
- San Antonio
- Denver and Colorado Springs

# Other Important Links\Resources

- VA 5-Yr Capital Plan Website  
<http://www.va.gov/budget/summary/2010/index.htm>
- DoD FY10 Budget Request  
<http://www.defenselink.mil/comptroller/budget.html>
- DoD/VA Program Coordination  
<http://www.tricare.mil/DVPCO/default.cfm>